

Request for Proposal



Rural Municipality of Clyde River Completion of an Official Plan and Zoning & Subdivision Control (Development) Bylaw

Closing Date:

April 16th, 2021

Address:

**Rural Municipality of Clyde River
P.O. Box #644
Cornwall, PE
COA 1H0**

Attn: Fred Beer

Chief Administrative Officer

1. General

1.1 Introduction

Clyde River PEI

Incorporated in 1973, the Rural Municipality of Clyde River is a long-established community which is very proud of its history as a strong fertile farming area. Running through the community is the beautiful Clyde River, which flows down to the larger West River. The rivers are the heart and pride of the community. In addition to our 20+ thriving businesses, we have numerous active farms, both owner-operated and leased for agriculture. New families are building homes in the five subdivisions. There is and has always been an active group of residents who are willing to make a difference in their community. We want to build a healthy, active and responsible community which supports everyone who lives and works here, now and in the coming years. To help us plot our shared future and maintain our common values, we commission a mandated municipal land use plan and bylaw which will comply with the MGA and recognize that Clyde River lies within the Cornwall Special Planning Area.

2. Scope of Work and Requirements

The OP will serve as the required visionary guide and land use policy framework for the Municipality's future planning purposes and the Development Bylaw will provide the regulatory framework by which the Municipality can accomplish the stated goals in the OP. The Administrative Resources will support the delivery of land planning and development control services in the Municipality. The OP will also guide the implementation and delivery of the Emergency Measures Act within the Municipality.

The Municipality is seeking a Certified Professional Planner with MCIP designation who will become familiar with the community and will engage municipal Council and residents to identify key issues, concerns, and objectives in order to complete a comprehensive OP and Development Bylaw, and to develop associated Administrative Resources. These will be prepared in a concise, easy-to-understand language and format that is defensible should challenges arise.

2.1 Official Plan

The OP requires the formulation, articulation, and implementation of policies, goals, and aspirations of Clyde River. It should identify and promote best practices and sustainability of a rural lifestyle within the Municipality through public dialogue and engagement. The goals of the OP include, but are not limited to:

Implement a strategy for orderly development which:

- Maintains our strong community identity
- Prevents environmental problems
- Achieves balanced, sustainable development
- Encourages a welcoming environment for all present and future residents and businesses

The Consultant will prepare a final document that is suitable for adoption by the Council. The Consultant will complete the OP based on provincial standards, public input, and consultation with the Planning Committee, Council, and other members of the community as required.

2.2 Development Bylaw

The Consultant will prepare a Development Bylaw document that is suitable for adoption by the Council. The Development Bylaw is a substantive regulatory framework that is closely linked to and based upon the OP. It is a legal requirement to have a Development Bylaw that is consistent with the content of the OP for adoption and implementation by the Municipality. The Development Bylaw will be comprehensive and clear, contain understandable text, and can be practically managed, interpreted, and implemented by Administration, Council, the Development Committee and residents of Clyde River.

2.3 Administrative Resources

The Consultant will develop the appropriate administrative processes, procedures, forms, and templates for handling all types of applications (e.g., fee schedule, development applications and permits, approval/ denial letters, bylaw amendments including rezoning, official plan amendments, etc.) to support the implementation and administration of land planning and development services for the Municipality of Clyde River.

The successful Consultant will be expected to achieve the following:

- An engagement strategy that includes (a) consultation with Council, the Planning Committee, the community, and the Provincial Government to understand current rural community development initiatives and vision for the area and (b) innovative and technical procedures to explore the community and to shape its future via meaningful public participation;
- A complete OP that complies with all legislative requirements, sets out clear objectives and policies for landowners, developers, Council, and staff, and is aligned with other municipal strategies and plans;
- A complete Development Bylaw that complies in all respects with current legislative requirements, is internally consistent, is a highly practical and workable document for staff, and is readable for the general public; and
- A complete set of Administrative Resources, including a fee schedule, development application and permit templates, etc. that are consistent with other municipalities and are easy for the public and administrative staff to understand and complete.

3. Description of Work

3.1 Official Plan

The OP portion of this project is organized into the five components outlined below. These are a guide to the tasks to be undertaken with associated deliverables to the Municipality for the creation of the OP; they are not exhaustive or limiting. The successful Proponent should expect to accommodate changing dynamics of the project.

1. Project Initiation
2. Community Exploration and Municipality Shaping
3. Technical Review and Issues Identification
4. Community and Stakeholder Consultation
5. Official Plan Preparation

3.1.1. Project Initiation

- Establish key staff and Planning Committee contacts and consultant team introduction
- Meet with Council to provide an overview of the proposed OP process and specifically identify when in the process Council will have the opportunity to provide input
- Develop, with staff and the Planning Committee, a detailed work plan for the overall project with key deliverables identified
- Develop a community and stakeholder consultation strategy to identify and maximize local resources and existing events and to identify opportunities for meaningful public participation in a practical context

Deliverables: Detailed Work Plan and Community and Stakeholder Consultation Strategy

3.1.2 Community Exploration

- Working with the CAO and/ or designate, engage with the community to explore how residents self-identify the Municipality and how it may be shaped for current and future residents.
- Create energy and excitement in the community to participate in the completion of the OP. Use existing and planned Municipality events and activities to promote input and engage citizens.
- Organize and facilitate enjoyable informal and formal events, sessions, and presentations such as speaker's series, community mapping activities, visual preference surveys, and solution sprints, to create and sustain ongoing forums that encourage multi-way communication opportunities
- Facilitate conversations with residents and visitors to self-identify the Municipality of Clyde River to determine "who we are and what we want for the future."
- Document and channel information to determine snapshots for "what Clyde River wants to be"

Deliverables: Elevated community awareness and engagement in the OP project and a report of stakeholder demographics, perceptions, and preference.

3.1.3 Technical Review and Issues Identification

- Create a draft OP encompassing a Development Bylaw and EMP
- Review any provincial plans that may exist for areas under our jurisdiction and how that may impact the municipality in future
- Review all relevant bylaws, policies, and related documentation
- Consult with staff, Council, the public, neighboring communities/municipalities, and provincial agencies to obtain local knowledge, identify known issues, assess priorities, identify local challenges and opportunities
- Review population and demographic projections, housing demands (e.g., senior, family, accessible, etc.), and interest in alternative and sustainable land uses
- Review land use patterns (e.g., historical development patterns, lot creation and development applications in the past 5 to 10 years, 10-year projections of need and land supply for different uses, etc.)
- Identify important natural features (environmentally sensitive areas, coastal and waterfront resources, hazard lands, access (public and private roads and amenity accesses)

- Identify servicing options and needs (water, wastewater, and storm water)
- Review compliance with minimum provincial subdivision standards as applicable
- Identify needs for compliance with the Emergency Measures Act

Deliverables: Report on challenges and opportunities for completing the OP; create a current land use inventory; report on recommendations to update the OP, including format and use of graphics.

3.1.4 Community and Stakeholder Consultation

- Conduct working or focus groups with key stakeholders including, but not limited to, residents, Committees of Council, the business and development community, rural and farm interests, seniors, and youth. Working with the Municipality's CAO and/ or designate to implement informative and interactive consultation and engagement methods that encourage meaningful public participation.
- Collect and analyze community and stakeholder input

Deliverables: Report on community and stakeholder consultation, presentation of findings and technical review to the Municipality.

3.1.5 Official Plan Preparation

- Prepare Draft OP following input from staff, Council, and community and stakeholder consultation
- Prepare Draft graphics and current and future land use maps; mapping support to
- Create OP maps, as necessary
- Attend meetings of the Council, as necessary
- Organize and facilitate community and stakeholder consultation sessions; may include
- Open House formats and other engagement methods to review Draft OP, along with an initial Draft Development Bylaw and Administrative Resources

Deliverables: Draft OP (with maps), organize and facilitate Open House, presentation to Council (concurrent with Development Bylaw/Administrative Resources presentation). Note that staff will review the recommended wording and format, possibly with the Municipality's legal counsel and the relevant provincial departments.

3.2 Development Bylaw

The completion of the Development Bylaw will be based on, and align to, the outcomes of the OP process. The following components are a guide to the tasks to be undertaken with associated deliverables to the Municipality for the creation of the OP; they are not exhaustive or limiting. The successful Proponent should expect to accommodate changing dynamics of the project.

3.2.1 Bylaw Preparation

- Prepare Draft Bylaw in accordance with outcomes from the OP review, consultations, and updates
- If required (further to OP consultations), conduct working or focus groups with key stakeholders including, but not limited to, residents, Committees of Council, the business and development community, rural and farm interests, seniors, and youth.

- Identify land use development zones and land use development standards that guide land uses in accordance with the policies and objectives articulated in the OP.
- Prepare Draft graphics and zoning maps; mapping support to create Bylaw maps, as necessary
- Attend meetings of the Council and Land Use Planning Committee as necessary
- Organize and facilitate community and stakeholder consultation sessions; may include Open House formats and other engagement methods to review the initial Draft Development Bylaw, along with the Draft OP and Administrative Resources

Deliverables: Draft Development Bylaw (with maps), present at Open House, presentation to Council (concurrent with OP/Administrative Resources presentation). Note that staff will review the recommended wording and format, possibly with the Municipality's legal Counsel and the relevant Provincial departments.

3.3 Administrative Resources

The Administrative Resources will be based on and align with the OP and Development Bylaw. The following is a guide to the tasks to be undertaken with associated deliverables to the Municipality for the creation of the OP; they are not exhaustive or limiting. The successful Proponent should expect to accommodate changing dynamics of the project.

3.3.1 Administrative Resources Preparation

- Prepare required resources as outlined in section 2.3, including but not limited to a fee structure, development application forms and permit templates, in accordance with the Draft OP and Draft Development Bylaw
- Ready the Administrative Resources for presentation at community and stakeholder consultation sessions; may include Open House formats and other engagement methods to review the initial Administrative Resources, along with the Draft OP Draft Development Bylaw

Deliverables: Draft the various required Administrative Resources, present at Open House, presentation to Council (concurrent with OP/Bylaw presentation). Note that the Land Use Planning Committee will review the recommended wording and format, possibly with the Municipality's legal counsel and the relevant provincial departments.

3.4 Approval

- Formulate final products (OP, Development Bylaw, and Administrative Resources) in consultation with the Land Use Planning Committee and including revisions to the text based on public and legal input or other requirements
- Present at a Public Meeting
- Prepare final OP and Development Bylaw for 1st reading and prepare the resolutions and other materials required for Council reading and approval

Deliverables: OP, Bylaw, and Resources and presentation at Public Hearing, resolutions and other materials for Council approval process. Note that the Municipality of Clyde River may review the draft and final products with the Municipality of Clyde River legal counsel and the relevant provincial

departments. The Consultant will be responsible for all necessary changes to any maps associated with the OP and Development Bylaw.

4. Budget

Fees for the project will be charged on an hourly rate basis. A schedule of rates for each project personnel will be included with the proposal. An estimate of the time required for each task, the fee for the labor component and the expenses for each task of the Scope of Work, and others (if suggested by the Proponent), shall be included in the proposal.

The estimated fee for each task shall be regarded as an upset amount and shall not be exceeded without prior approval of the Municipality and such approval will only be considered for changes in the Scope of the Work required due to factors that could not have been anticipated with information available at the time of submitting the proposal. Costs related to public consultation, including meeting room rentals and advertising, will be the responsibility of Municipality of Clyde River.

5. Project Management

The Consultant will report to the CAO and/ or designate. The CAO and/ or designate will provide information to the Consultant as required and will be available for meetings, discussion, and review of draft concepts.

6. Project Submissions

Proponents are required to provide the following information:

1. Description of the team's expertise and qualifications.
2. Description of the responsibility and tasks of each member of the team.
3. Proposed work program and schedule of key tasks, deliverables, and budget allotments corresponding with each task. Work plan will include an engagement plan outlining tasks associated with public and stakeholder consultation from project start up to completion.
4. Total fee for service (including total hours and budget for each team member), including taxes, travel expenses and other disbursements.
5. Reference to three (3) projects of similar size and scope completed by individual/firm.
6. Two references who may be contacted concerning the performance of the Proponent on recent similar projects.
7. Authorization: The proposal will be signed by a representative of the Proponent.
8. Submission Date, Time and Place Proponents shall submit six (6) copies of their proposal, sealed and clearly marked with the name of the project.

Rural Municipality of Clyde River
P.O. Box #644
Cornwall, PE
COA 1H0
Attn: Fred Beer
Chief Administrative Officer
No later than 5 pm on April 16, 2021

Proposals shall be submitted, by mail, in a clearly marked envelope. Proposals transmitted by facsimile and or emailed proposals will not be accepted. Proposals will be accepted in person if prior arrangements (and in compliance with COVID-19 restrictions) are made with the CAO.

6.1 Other General Conditions

- The form of proposal must be completed with all requested information.
- All proposed pricing must include the Harmonized Sales Tax (HST) where applicable.
- This proposal submission is irrevocable and open for acceptance by the Municipality until sixty (60) days after the closing of this RFP.
- All expenses incurred the preparation of a response to this RFP, including travel, shall be at the sole expense of the Proponent and without cost to the Municipality.
- It is the Proponent's responsibility to clarify any details in question before submitting a proposal. The Municipality will assume no responsibility for oral instruction or suggestion.

7. Inquiries and Amendments

All inquiries concerning this Request for Proposals must be submitted no more than seven (7) working days prior to the closing date. All inquiries are to be directed to:

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COA 1H0
Attn: Fred Beer
Chief Administrative Officer

To ensure consistency and fairness to all Proponents, all firms who have expressed interest in the Request for Proposals will receive any information with respect to significant inquiries in the form of written amendments or clarifications which will be sent directly to each proponent no later than five (5) days prior to closing. Verbal explanations or instructions will not be considered valid.

It is expected that Proponents will review and demonstrate an understanding of current Municipality documents in their response to the Municipality's request for proposals for the "Rural Municipality of Clyde River."

8. Evaluation of Proposals

Proposals received will be opened by the CAO and at least one member of the Planning Committee. Proposals will be evaluated by the CAO and the Planning Committee only. Ratings will be confidential, and no details will be released to any of the other Proponents except as required by law. The Planning Committee will forward its recommendation to Council.

The Municipality intends to select a preferred Proponent based on its assessment of its best interests. The lowest bid may not necessarily be accepted, and the Municipality may select none of the proposals submitted.

8.1 Technical Evaluation Criteria

The technical merits of proposals will be evaluated in accordance with the following criteria:

a) The Firm(s) including:

- i. Experience with similar projects;
- ii. General related experience;

b) Personnel, Project Manager and Team Members including:

- i. Experience on similar and related projects;
- ii. Public and Stakeholder Engagement experience;
- iii. Qualifications;

c) Methodology including:

- i. General approach;
- ii. Team organization;
- iii. Proposed activities;
- iv. Project control and reporting;
- v. Understanding of project objectives;
- vi. Quality and presentation of the proposal;
- vii. Proposed level of effort; and
- viii. Attention to sustainability.

d) Perceived overall value of services proposed.

e) Proposed value-added projects will be considered on an individual basis. Sub-consultants will be evaluated using the same criteria.

9. Confidentiality

Each proposal and all information, materials and products included in a proposal submitted for this project shall be the sole property of the Municipality of Clyde River. The Municipality will not disseminate the submissions except for the award of the successful tender.

10. No Contractual Obligations or Claims for Compensation

By issuing this Request for Proposals, the Municipality is not seeking binding offers and no contractual obligations whatsoever shall arise between the Municipality and any Proponent, including as a result of the issuance of this RFP or the submission of a proposal, unless the Municipality and a Proponent execute and deliver a written contract for the provision of the services contemplated under this RFP.

Without in any way limiting the foregoing, no Proponent shall have any claim for any compensation of any kind whatsoever, as a result of participating in the Request for Proposal, and by submitting a proposal, each proponent shall be deemed to have agreed that it has no claim.

11. Municipality of Clyde River–Consultant Agreement

The successful Proponent will be invited to enter into a Consultant Agreement with the Municipality of Clyde River for the provision of consulting services. The agreement will be based on this RFP, the proposal submitted including the tasks to be carried out, the personnel committed, and the fees to be charged and any negotiated changes to any of the foregoing.

It should be noted that project initiation and processes may be delayed and/or influenced by COVID-19 restrictions; the successful Proponent must be flexible within these confines; however, the OP completion date will fall no later than August 15th, 2022.